

Special Report

Shared Governance, Carter Style **An Investigative Series on the Use of the CoB for Personal Gain**

It what sources tell usmnews.net came out of nowhere, the following e-mail was distributed to EFIB faculty by EFIB Chair George Carter on 17 April 2007:

Date: Tue, 17 Apr 2007
From: [George Carter <George.Carter@usm.edu>](mailto:George.Carter@usm.edu)
To: ['EFIB Department' <cob-ecfinintbus@usm.edu>](mailto:cob-ecfinintbus@usm.edu)
Reply-to: [EFIB Department <cob-ecfinintbus@usm.edu>](mailto:cob-ecfinintbus@usm.edu)
Subject: [Cob-ecfinintbus] Ward Sayre

To EFIB Faculty:

Edward (Ward) Sayre, an Assistant Professor of Economics at Agnes Scott College, will give the Friday seminar on this Friday, 4/20/07. When I get a copy of his paper, I will forward it. Lola has his resume if you would like to review it.

Ward will join the international development faculty in the USM Department of Political Science, International Development and International Affairs this coming year. Thus, he will be on campus, and it will be an opportunity to meet him this Friday.

George

As Carter's e-mail above indicates, Edward (Ward) Sayre, an assistant professor of economics at Agnes Scott College, was at USM on 4/20/07 to give a Friday seminar in the EFIB. Carter states that Sayre is set to join the international development department at USM beginning 2007-2008, and he (Carter) suggested that Sayre's visit made for a good opportunity for EFIB faculty to meet him (Sayre).

The e-mail above from Carter was shortly followed by another e-mail from Carter, which is inserted below:

Date: Tue, 17 Apr 2007
From: [George Carter <George.Carter@usm.edu>](mailto:George.Carter@usm.edu)
To: ['EFIB Department' <cob-ecfinintbus@usm.edu>](mailto:cob-ecfinintbus@usm.edu)
Reply-to: [EFIB Department <cob-ecfinintbus@usm.edu>](mailto:cob-ecfinintbus@usm.edu)
Subject: [Cob-ecfinintbus] Ward Sayre

To EFIB Faculty:

Ward Sayre will be on campus this Friday morning. Please let me know if you can meet with him and the time that is most convenient with you. A schedule for him would be:

8:30am	Arrival on campus
8:30am-9:00am	Lola for reimbursement forms and orientation with George
9:30am-10:00am	Visit with faculty member
10:00am-10:30am	Visit with faculty member
10:30am-11:00am	Visit with faculty member
11:00am-11:30am	Visit with faculty member
11:30am-12:00noon	Visit with faculty member
12:00noon-1:00pm	Friday seminar presentation
1:00pm or thereafter	Departure

Thus, he can visit with five faculty members individually or more if several want to have joint visits.

Ward is a young, bright economics faculty member who was Phi Beta Kappa at UT Austin with a 4.0 average. I strongly recommend taking this opportunity to meet him and to get to know him a bit.

George

This e-mail from Carter (see above) is interesting in that it provides an itinerary for Sayre's visit to the EFIB, almost as if Sayre would be interviewing for a faculty position in the EFIB on 4/20/07. Carter also takes the opportunity to stump for Sayre at the end of the e-mail above, supporting the idea that Sayre appeared to be coming to the CoB to interview for a position in the EFIB.

The 17 April 2007 e-mails from Carter continued, with the following:

Date: Tue, 17 Apr 2007
From: George Carter <George.Carter@usm.edu>
To: 'EFIB Department' <cob-ecfinintbus@usm.edu>
Reply-to: EFIB Department <cob-ecfinintbus@usm.edu>
Subject: [Cob-ecfinintbus] FW: Friday Visit

To EFIB Faculty:

Ward Sayre's schedule for Friday is below. Thanks for helping me put it together.

George

From: George Carter [mailto:George.Carter@usm.edu]
Sent: Tuesday, April 17, 2007 3:32 PM
To: 'Sayre, Edward'
Subject: Friday Visit

Ward,

Your schedule on Friday morning will be:

8:30am	Arrival on campus,
8:30am-9:00am	Lola for reimbursement forms and orientation with George, Room 309, Joseph Greene Hall
9:00am-9:30am	Matthew Hood
9:30am-10:00am	Stephen Haggard
10:00am-10:30am	Daniel Monchuk
10:30am-11:00am	Ed Nissan
11:00am-11:30am	Akbar Marvasti
11:30am-12:00noon	Sami Dakhli
12:00noon-1:00pm	Friday seminar presentation
1:00pm-1:30pm	John Clark
1:30pm or thereafter	Departure

When you get a chance, please e-mail me a copy of the paper that you will present.



Best,

George

Note that Carter specifies Sayre's arrival on campus, 8:30am, and immediately has Sayre scheduled to meet with the departmental secretary, Lola Ingram, for "reimbursement forms." If Sayre has been hired to join the IDV faculty, and, as sources tell usmnews.net, he was on campus to visit with them, why is the EFIB and/or CoB budget(s) being used to support Sayre's trip from Agnes Scott College (Georgia) to USM?

Note also that part of the 8:30am-9:00am time slot is described by Carter as an "orientation with George [Carter]." Has Sayre been hired by the IDV group at USM or is he instead interviewing for a future position in the EFIB? One seems as likely as the other given the information in, and tone of, Carter's three 17 April 2007 e-mails.

In the final e-mail to EFIB faculty, on 18 April 2007, Carter provides some of his own communication with Sayre about the visit (see below).

Date: Wed, 18 Apr 2007
From: [George Carter <George.Carter@usm.edu>](mailto:George.Carter@usm.edu)
To: cob-ecfinintbus@usm.edu
Reply-to: [EFIB Department <cob-ecfinintbus@usm.edu>](mailto:cob-ecfinintbus@usm.edu)
Subject: [Cob-ecfinintbus] FW: Friday Visit
Part(s):  2 [Autopsy-Jan07.pdf](#) application/octet-stream 276.50 KB 

To EFIB Faculty:

Ward Sayre's paper is attached. If you want a hard copy, please check with Lola. She has a hard copy that you can copy.

George

From: Sayre, Edward [mailto:esayre@agnesscott.edu]
Sent: Wednesday, April 18, 2007 5:49 AM
To: George Carter
Subject: RE: Friday Visit

Hi George,

Thanks for arranging all of this. I'm looking forward to the visit and presentation.

I've attached the paper that I'll present. Since I'm in the middle of revising it, I decided to send you a complete, but slightly older version.

See you on Friday!

Take care,
Ward

At this point, had one not seen Carter's original e-mail above, one would have to assume that Sayre is visiting the EFIB on a job interview.

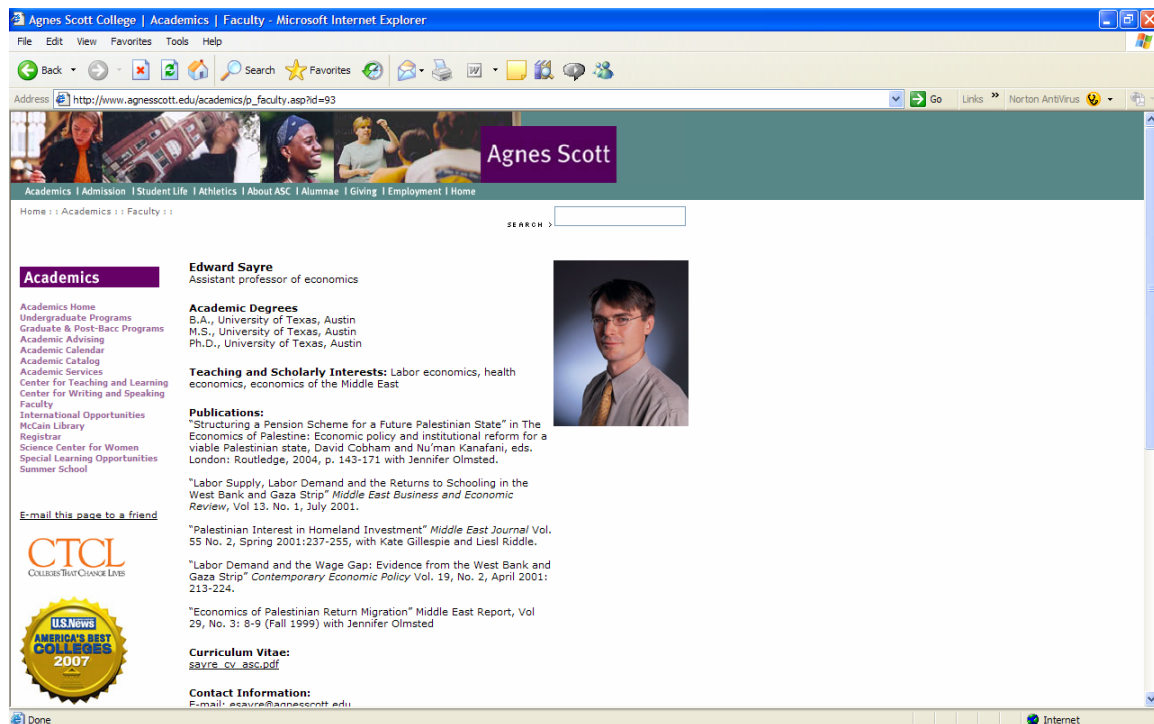
Sayre Visits the CoB, and Things Get Interesting

When Sayre visited the EFIB on 20 April 2007, new information began to come out of various faculty discussions with Sayre. According to sources, Sayre's wife was hired by USM a few weeks ago, and his move to the IDV group in the CoAL was made possible in an effort to secure her employment. However, sources also indicate that EFIB Chair George Carter was made aware of the Sayre's situation weeks ago, and began making arrangements to bring Sayre into the EFIB. Sources indicate that there was no official communication from Carter to the EFIB at that time (i.e., March-early April of 2007), nor was there any information coming from then-Dean Harold Doty/then-Associate Dean

Farhang Niroomand, even though the two of them would have certainly known about, and had facilitated, Carter's efforts to bring Sayre into the EFIB.¹ The CoB's/EFIB's attempt to hire Sayre stalled, an outcome likely originating with the central administration at USM, given the administration's open support of IDV/economic development. Of course, it's possible Carter could revive this effort after May 2007.

Who is Ward Sayre?

As the screen below indicates, Sayre is an assistant professor of economics at Agnes Scott College. The screen below also notes some of Sayre's "recent" scholarship, a



list that, in terms of journal publications, is not so "recent." As the screen above indicates, Sayre's most recent journal publications came in 2001, or about 6 years ago. These three came in the form of articles published in (1) the *Middle East Business and Economic Review*, (2) the *Middle East Journal*, and (3) *Contemporary Economic Policy*. According to the current journal rankings in the CoB, the first two of these three journals are classified as "Other" journals in terms of quality. The remaining journal represents a "C-Level" journal, according to the CoB's journal rankings. Thus, Sayre would not make a strong case for selection by the EFIB faculty had there been an official job search going on in that department during the 2006-2007 academic year.

Does George Carter believe in shared governance? The evidence continues to say "no."

¹ Sayre's Ph.D. in economics came from the University of Texas (Austin). With an identical pedigree to that of Doty, the former CoB Dean would have likely been pushing hard for Sayre's employment in the EFIB.